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STATE AND LAW. LEGAL SCIENCE

**THEORY AND HISTORY OF STATE AND LAW;
HISTORY OF DOCTRINES ABOUT LAW AND STATE**

**THE CONCEPT OF «CIRCUMVENTION OF LAW» IN THE CIVIL LAW
OF RUSSIA AND THE USA**

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The article deals with problems related to circumvention of the law by the participants in economic relations. The author offers his own definition of the concept of «circumvention of the law», the classification of cases of bypassing the law, as well as criteria for identifying cases of bypassing the law in practice.

The author justifies the conclusion that the direct use of American legal doctrines in Russian judicial practice is untenable, because they conflict with the basic principles of Russian civil law. Such doctrines can become the basis for the development of legislative and judicial countervailing measures, similar to those that exist in US commercial and civil law.

Key words: transaction, circumvention of law, contract, sham transactions, good faith, estoppel.

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**CLASSICAL MODEL OF COOPERATION DEVELOPMENT
IN THE RUSSIAN FEDERATION**

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The subject of this article is the study of theoretical and practical ideas about the legal regulation of the development of cooperation in the Russian Federation; consideration of new trends in the transformation of the public management of cooperation in the context of the strategic development of the Russian Federation. The topic of the article reflects the transformation of the modern system of state and municipal administration in terms of the characteristics of the regulation of the development of cooperation; New

points of growth management and features of legal regulation. The purpose of this article is to identify at the present stage the features of the development model of cooperation, the place and role of the state in this process; features of the implementation of new state development strategies. The methodology of this work has made up comparative, formal legal, analytical methods. The results of the work are the formulation of the features of the cooperation development model. The scope of the work includes the system of state and municipal government. The findings of the study can be used to further improve the legal regulation and practice of applying new strategies in public administration.

Key words: new strategies of state and municipal management, model of development of cooperation.

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FINANCIAL LAW; TAX LAW; FISCAL LAW

**POTENTIAL INFLATION OF CRYPTOCURRENCIES
FROM THE POINT OF VIEW OF LAW**

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This article explores the potential cryptocurrency in terms of inflation. Two types of cryptocurrency with mining are considered on the basis of a proprietary algorithm: 1) cryptocurrency, for which the emission is restricted; 2) cryptocurrency, in which the issue is not limited. The processes of increasing the number of these currencies and the number of their issuers are analyzed.

Key words: cryptocurrency, Bitcoin, inflation, problems of legal regimes, legislation, succession.

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ECONOMY. ECONOMIC SCIENCE

ECONOMIC THEORY

**INSTITUTIONAL STRUCTURE OF THE SYSTEM OF FINANCIAL INSTITUTIONS
OF THE REGION**

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The article contains a theoretical study of the system of financial institutions in the region and its institutional structure. The approaches revealing the content of the category «financial institution» are classified. It is substantiated that the application of the «financial institutions-financial relations» approach allows analyzing the interaction of subjects in the process of reproduction of relations. The use of this approach allowed to formulate the author's definition of the system of financial institutions in the region and to structure the elements of its institutional structure.

Key words: financial institution, financial relations, system of financial institutions of the region, institutional structure.

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STATE IN THE SYSTEM OF REFORMING LAND RELATIONS IN RUSSIA: EXPERIENCE AND PROBLEMS

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Historically, the institute of land property in Russia was subjected to fiscal purposes. This tradition began to change in the early 1900s, but saw a new rise after collectivization. New land reform of 1990s gained little success with large information gaps. To give the reform a new impulse it is proposed to revive land management services within agricultural bodies and to give a new impetus to regional legislation in the area of agrarian relations management.

Key words: farmers' community, land private property, agricultural lands privatization, land shares, uncertainty of land tenure, land management service.

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ECONOMICS AND MANAGEMENT OF NATIONAL ECONOMY

STATE PROGRAM OF THE RUSSIAN FEDERATION «MANAGEMENT OF FEDERAL PROPERTY»: IS IT A PROGRAM OF EFFICIENCY OF MANAGEMENT OF FEDERAL PROPERTY OR A PRIVATIZATION PROGRAM?

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The article discusses the state program of the Russian Federation «Management of federal property», its contents and transformation. The rates of reduction of property of the state treasury, the number of the organizations with the state participation in 2013–2020, the specific weight of property of the state treasury of the Russian Federation and also the number of the organizations with the state participation in 2020 (as a percentage in comparison with 2012) are specified. A conclusion about need of preservation of the effective state enterprises, creation of conditions for effective management of federal property is proved.

Key words: state program, federal property, management, privatization, efficiency.

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DIVISION OF RESPONSIBILITY IN DYNAMIC ORGANIZATIONAL DEVELOPMENT OF HIGH-TECH CORPORATIONS

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Managing the development of a corporate structure as an integrated organizational system in a high-tech environment requires the decomposition of business processes into hierarchical levels of management in order to divide responsibility for the results into all levels of management, including the executives themselves, for the sustainability and flexibility of the system's response to growing flows of change.

Key words: organizational development, dynamic development, business processes, process reduction, external human resources, internal human resources, division of responsibility.

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DIGITAL TRANSFORMATION IN THE POWER GRID COMPLEX AS THE BASIS OF ECONOMICALLY SUSTAINBLE DEVELOPMENT OF THE ELECTRIC POWER INDUSTRY

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The article provides an overview of modern approaches to digital transformation of the power grid complex of Russia. The authors have identified a digital development scenario, on the basis of which in the power grid complex with necessity and sufficiency it is possible to create a single integration platform to ensure the sustainable development of the power industry, describes the opportunities and challenges to the implementation of this scenario.

Keywords: power grid, smart grid, digital economy, digital power line, electricity prosumers.

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VIRTUAL ORGANIZATION LIFECYCLE MODEL

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The concept of virtual organization as a new organizational form of enterprise management is currently developing. All virtual organizations typically go through four stages of their life cycle. This article describes the life cycle model of virtual organizations.

Key words: virtual organization, organizational structure, partnership, cost reduction, enterprise management, projects, life cycle, identification, education, disintegration, life cycle phases, life cycle model.

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MODELING OF BUSINESS PROCESSES SYSTEM FOR THE DEVELOPMENT A FUNCTIONAL VIEW OF AN ARCHITECTURE OF A LARGE INDUSTRIAL ENTERPRISE

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Modeling of business processes system is one of the key stages in the creation of enterprise architecture, allowing to identify all other entities of modern economic subjects and streamline their activities for subsequent automation and efficiency improvements. At the same time, the creation of such a system of business processes with a high degree of objectivity for a particular enterprise, especially a large industrial one, is extremely difficult task, including due to the lack in the scientific and methodological literature the techniques that allowing to solve similar problems.

Key words: business processes system, domain, enterprise architecture, reference functional model, hierarchical decomposition, classification.

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TRANSFORMATION OF GLOBAL SUPPLY CHAINS IN THE CONDITIONS OF DEVELOPMENT OF THE MARKET OF ADDITIVE TECHNOLOGIES

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The transition to a new technological order entails significant transformations in the structure of industrial production and consumption. One of the main drivers of these changes are additive technologies. The development of the market for these technologies entails the transformation not only of technological processes, but also of associated logistic processes. The consequence of these transformations at the macro level can be not only meaningful, but also a structural transformation of global supply chains. In this article, the authors disclose the specifics of these transformations and consider fundamentally new models of supply chains that appear in the context of the development of additive technologies.

Key words: supply chain, additive technologies, industrial production, logistic system

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MODELING THE DEVELOPMENT OF THE SERVICE SECTOR

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The article describes the features of the development of the services sector in the context of strategic changes. An algorithm for modeling and developing the services sector is proposed, and the characteristics and interrelation of model parameters are presented.

Key words: services, modeling services, strategic changes.

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PROSPECTS OF DEVELOPMENT OF RUSSIAN-CHINESE ELECTRONIC TRADE: THE ROLE OF LOGISTICS SERVICE

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This article is devoted to the analysis of the development trends of the Russian logistics service as a key driver for strengthening Russia's position as a promising exporter of goods and services to China as part of the development of cross-border e-commerce. The article highlights and analyzes the following trends in the development of the market for logistics services in Russia, which may contribute to increasing the role of Russia as an exporter of goods and services in the PRC: development of IT systems accompanying logistics services; consolidation of the logistics providers market; decentralization of logistics services; development of specialized delivery services that acquire unique forms depending on the needs and requirements of the end user.

Key words: e-commerce, logistics service, Russian-Chinese relations.

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TO PROBLEMS OF ASSESSMENT OF EFFICIENCY OF DIVISIONS OF A HIGHER EDUCATIONAL INSTITUTION ON THE BASIS OF THE SYSTEM OF THE BALANCED INDICATORS

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The question raised in article of authors is very relevant, both for local educational institution, and for the system of higher education today in general. As an object of a research divisions of a higher educational institution, and a subject — problems of assessment of efficiency of their functioning have acted. The theorist methodological value of article consists in formation of uniform approach to understanding of the collected problems in assessment of efficiency of divisions of a higher educational institution, and practical — in designation of the key directions of their decision.

Key words: higher educational institution, problems, division, difficulties, system of the balanced indicators, efficiency assessment, material remuneration, economic aspect of training.

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THE SPECIFICS OF THE FINANCIAL SUPPORT MECHANISM OF THE BUSINESS PROCESSES OF THE INDUSTRY OF CULTURE AND CREATIVITY

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The article discusses the market of the creative industry, which is completely unlike other markets for several explanations – the service itself does not exist until the moment it is provided. Therefore, it is impossible to evaluate these services, and even more so to give it any assessment before they are received; services of the creative industry are characterized by a high degree of uncertainty, which puts the client at a disadvantage, and makes it difficult for sellers to promote services to the market. In theoretical analysis, the ratio of creative, creative industries and innovations is very diverse and studying it allows us to identify empirical and analytical links between creative industries and innovations (innovation policy).

The growth of creative industries can be seen as a result of successful innovation processes in traditional sectors of the economy that allow the same volume of output to be produced using fewer resources. For some sectors of the economy, the material and financial advantages of cooperation with the sphere of culture and art are obvious, so the active services of culture are characterized by a certain degree of innovation and features of creativity. Components of support for the provision of cultural services can develop and become more complex if the demand and purchasing power of the population of a particular subject of the Russian Federation or the growth of investment opportunities increases. Support may be reduced if the balance between demand, supply and investment activity is disrupted. There is also the possibility of a breakthrough, a leap in the process of supporting the cultural industry – the emergence of new information and other technologies. The components of the process of providing cultural services using the logistics approach include: internal logistics: data collection, maintenance, work with customers and staff, etc.; marketing: promotion and sale of tickets and services, related products, advertising, information support, preparation of proposals, etc.; external logistics: order processing, delivery of tools and personnel, reporting; provision of services: direct contact between the consumer and the manufacturer of services as a result of the implementation of cultural services; post-sales service: customer support, customer feedback, regulation of complaints, repair, etc. Conclusions. On the one hand, combining the stages of the process of providing services to the creative industry and support measures, it is possible to create a matrix of support for the process of providing services to culture, demonstrating the relationship between support measures for cultural services and the process of providing services to the cultural industry.

Key words: matrix and institutions of the process of supporting the provision of services to the cultural industry, creative potential, creative class, endowment funds.

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